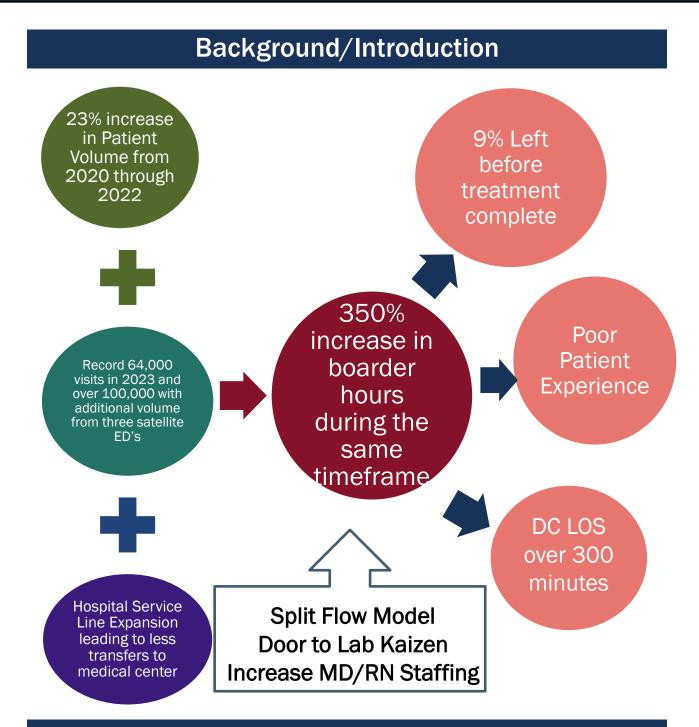


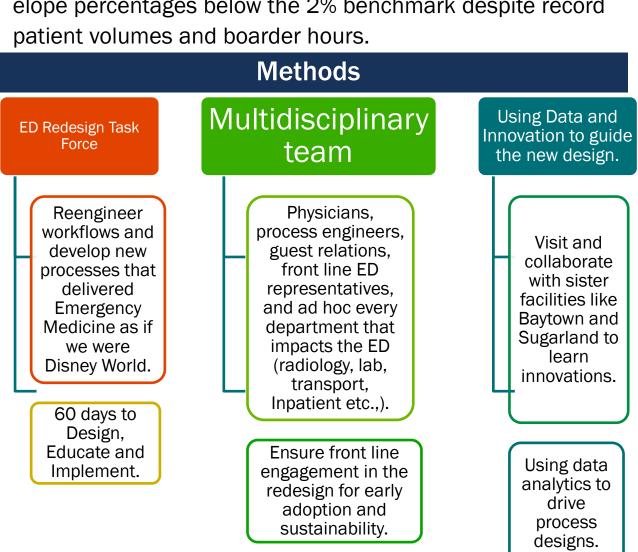
# **Houston Methodist Willowbrook Comprehensive** Throughput Redesign: Reimagining Emergency Medicine

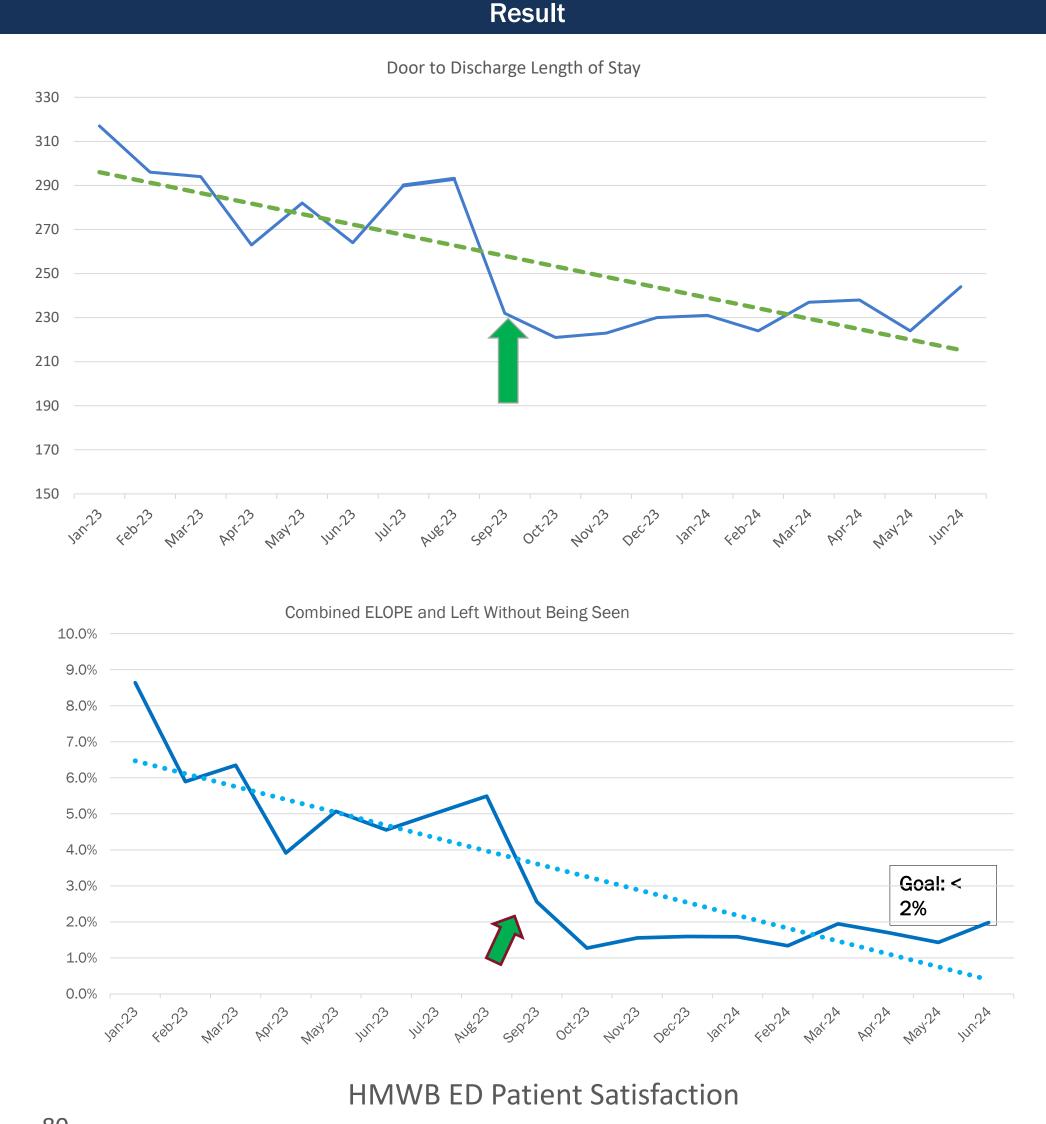
Serenity Glazer DNP, RN, NE-BC and Myles Mcclelland MD, MPH, CMQ

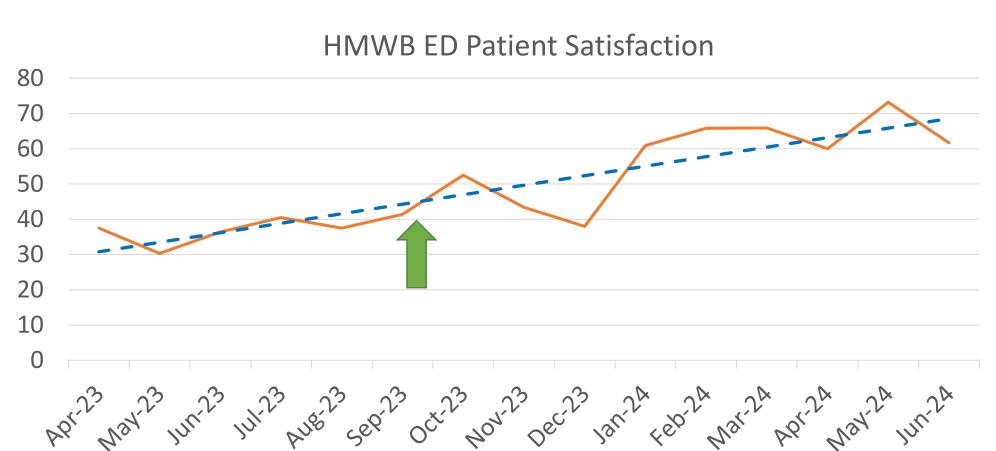


## **Learning Objectives & Purpose**

- Identify innovative methods employed to decrease ED overcrowding and boarding.
- Describe a framework for an ED care model based on data analytics.
- The purpose of the project was to innovate a new emergency medicine care model that would decrease the length of stay for an ED patient, therefore decreasing combined LWBS and elope percentages below the 2% benchmark despite record patient volumes and boarder hours.







# Results/Implications

- On the first day of implementation, there was a reduction in the length of stay (LOS) by 55 minutes. This occurred despite a boarder volume of 67 patients. ED LOS has decreased by a average of 70 minutes. Prior to 2.0 the average LOS for discharge patients was 293 minutes, post 2.0 the average LOS is 223 minutes.
- ED 2.0 has enabled HMWB ED to realign with the mission of providing unparalleled care by reducing LWBS from 2% to 0.3% and reducing ELOPE from 6% to less than 1%. Additionally, ED 2.0 has improved ED throughput via a reduction in median order to lab collection from 55 minutes to less than 15 minutes.
- Patient experience has increased from 37.5% in August 2023 to 70% in June 2024

### **Future Actions**

- ED 2.0 has placed the patient at the center for all aspects of emergency care.
- Listening and acting upon feedback from the front-line employees has improved staff engagement, morale, and satisfaction.
- The team is continuing to optimize processes and the esthetics of the department to ensure we are delivering the best care to our
- Construction will begin this fall to optimize these new care areas to further improve patient experience and enhance workflow.

#### Thank you

- Emergency Department Team for ebbing and flowing in this project and always putting the patient at the center
- Nicole Twine CNO, for her unwavering support of the project

#### Contacts

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