

Heal at Home: An Innovative Solution for Hospital Capacity Challenges

Juan M. Hernandez, RN, MSN, Senior Nursing Director; Jared S. Huber, MD, Medical Director, Home-Based Care; University of Utah Health, Salt Lake City, UT;
 Jaimi Ostergar, MBA, Vice President of Operations, Community Nursing Services, Salt Lake City, UT

Learning Objectives

- Identify select methods used to ease the transition from acute to post-acute care.
- Discuss successful strategies employed to improve genuine two-way communication between a hospital and home health.

Background

- Health system capacity challenges impact patient care through added emergency department wait times and delayed transfers to and within hospitals, including postponed surgeries.
- Capacity strains can be eased by accelerating the transition from the hospital to the patient's home among select post-operative and medical care populations.
- University of Utah Health partnered with Community Nursing Services (CNS) to promote these safe earlier transitions by establishing the Heal at Home program.

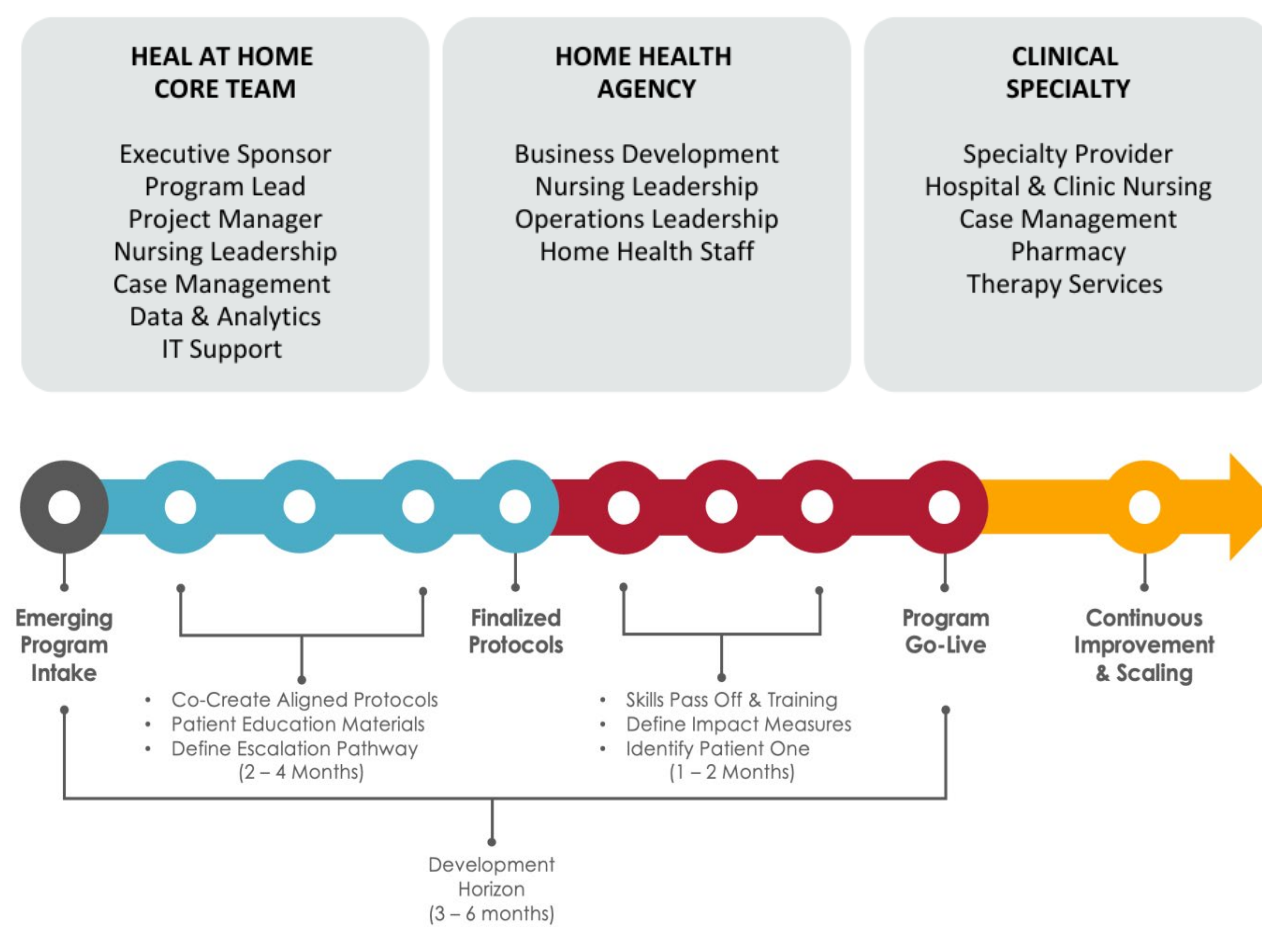
Program Overview

- Heal at Home aims to optimize hospital capacity by streamlining transitions of care, specifically targeting reduced length of stay.
- Combines technical expertise with home health infrastructure, enabling safe post-operative and medical care transitions across various specialties.
- The home health benefits in most insurance plans means that no novel reimbursement mechanism is necessary for program sustainability.

Participating Specialties

- 17+ Established Programs**
- Breast Mastectomy, Colorectal Surgery, Emergency Medicine, Gynecology, Gynecologic-Oncology, Hospital Medicine, Neurosurgery (Spine), Ortho Hip and Knee, Ortho Shoulder, Ortho Spine, Physical Medicine and Rehab, Transplant Surgery (Liver), Transgender Health, Urogynecology, Urology (TURP), Uro-Oncology (RALP), Vascular Surgery
- 6+ Expanding Programs**
- Acute Care Surgery, Neurosurgery (Skull-Base), Ortho Trauma, Plastic Surgery (Free Flap), Postpartum, Urology (Abdominal Reconstruction)

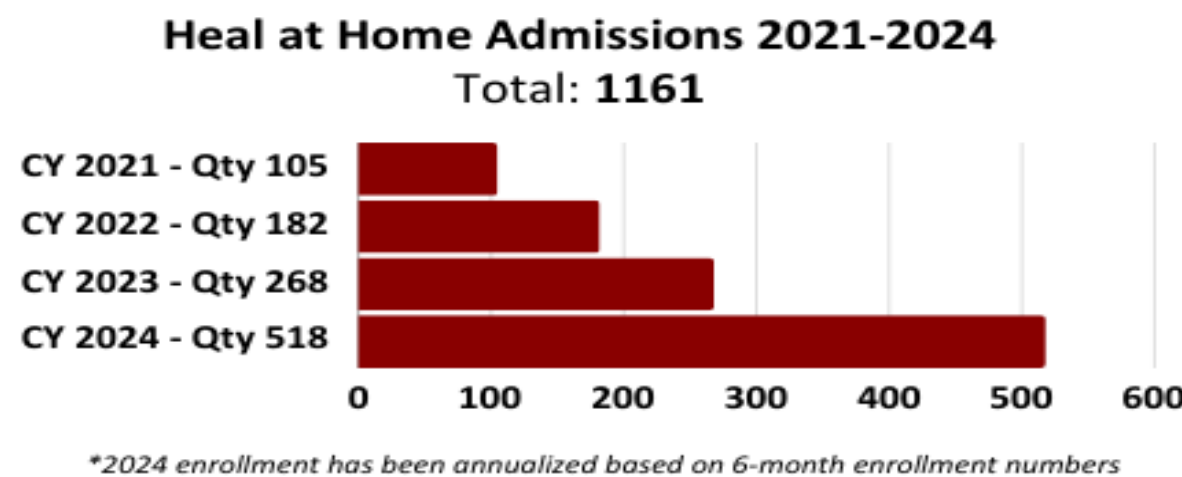
Program Development



How Does Heal at Home Differ From Traditional Home Health?

- Home Services:** Skilled nursing, therapy, labs, remote monitoring, vitals, virtual visits
- Dedicated Team:** Consistent home health team to care for the patient = trust & consistency
- Accountability:** Bi-directional accountability - clinical care, quality, safety
- Shared Protocol:** Co-developed nursing and therapy protocols
- Communication Tools:** Electronic Medical Record access, HIPPA secured communication
- After-Hours Support:** Defined escalation of care pathways - U Health provider participates
- Measured Impact:** Outcomes tracked/trended

Enrollment



Outcomes

- Bed Days Saved:** 791 bed days saved since program inception
- Patient Satisfaction:** 95% of Heal at Home patients are likely or very likely to refer
- 30-Day Readmission Rate:** 4.6% compared to 17% for other home health agencies in Utah
- ED Utilization:** 8.38% compared to 10% for other home health agencies in Utah

Lesson Learned and Key Takeaways

Lessons Learned

- Clinical program champion and multidisciplinary program development is essential.
- Dedicated personnel are critical for program expansion.
- IT infrastructure requires time and resources and is necessary for scaling.

Key Takeaways

- A partnership between hospital and home health agency can improve patient experience and increase hospital capacity.
- Start small, build on successes, and focus on patient safety and experience.
- The future vision is to have seamless transitions of care across all hospital to home discharges across the entire health system.

References

- Arogyaswamy, S., et al., The Impact of Hospital Capacity Strain: a Qualitative Analysis of Experience and Solutions at 13 Academic Medical Centers. J Gen Intern Med, 2022. 37(6): p. 1463-1474.
- Levine, D.M., et al., Hospital-Level Care at Home for Acutely Ill Adults: A Randomized Controlled Trial. Ann Intern Med, 2020. 172(2): p. 77-85.
- Gorbenko, K., et al., A national qualitative study of Hospital-at-Home implementation under the CMS Acute Hospital Care at Home waiver. J Am Geriatr Soc, 2023. 71(1): p. 245-258.

Speaker Contact Information

Juan M. Hernandez, RN, MSN - juan.m.hernandez@hsc.utah.edu
 Jared S. Huber, MD - jared.huber@hsc.utah.edu
 Jaimi Ostergar, MBA - jaimi.ostergar@cns-cares.org

