

Collaboration Among Stewardship Programs to ‘Fight’ Low-Value Care

Julie M. Kolinski, MD, Enterprise Associate Chief Quality & Patient Safety Officer; Samuel Zielke, MSIE, Director - Process Improvement; Siddhartha Singh, MD, MS, MBA, Enterprise Chief Quality & Patient Safety Officer; Froedtert Hospital & Medical College of Wisconsin, Milwaukee, WI

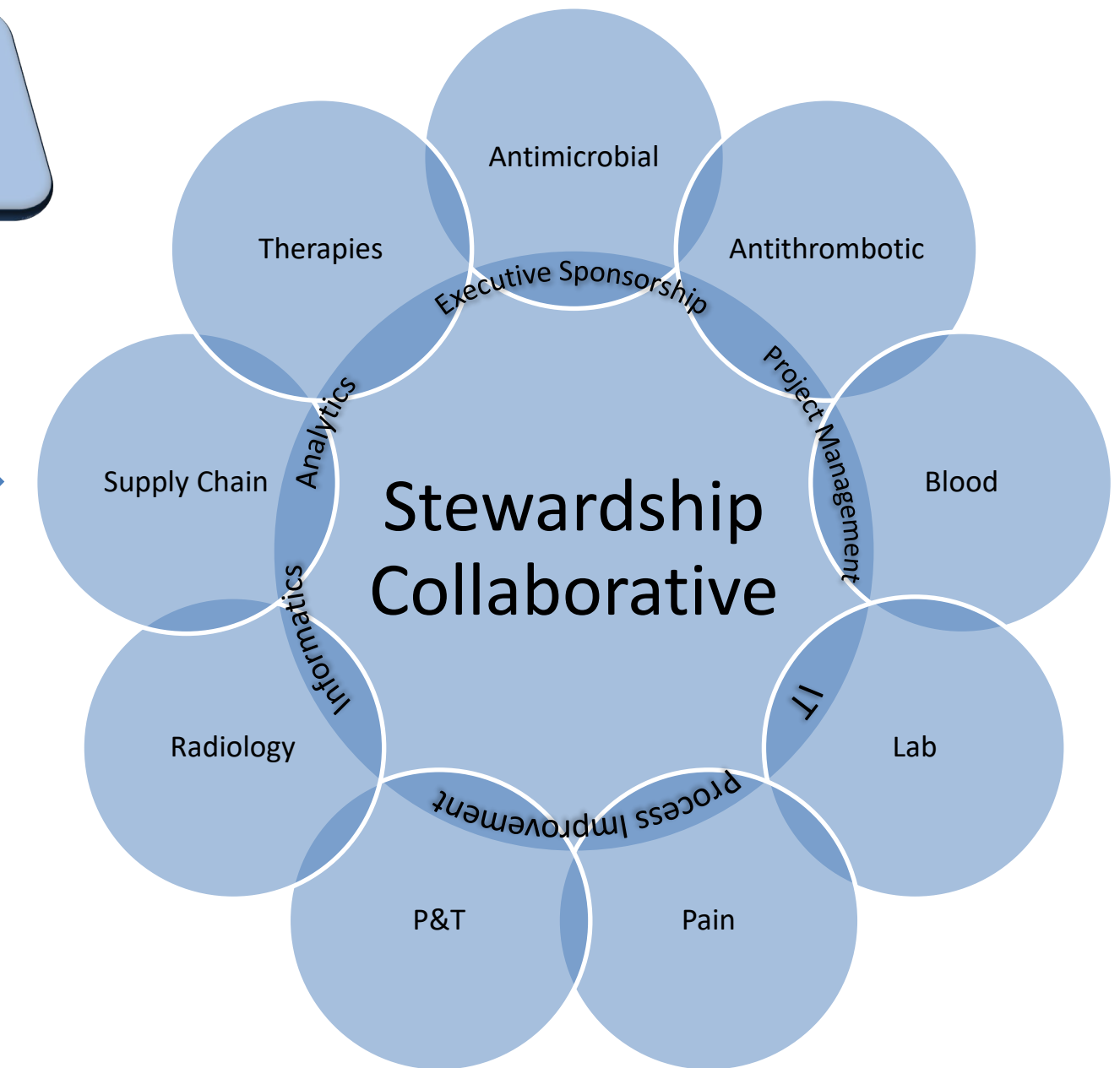
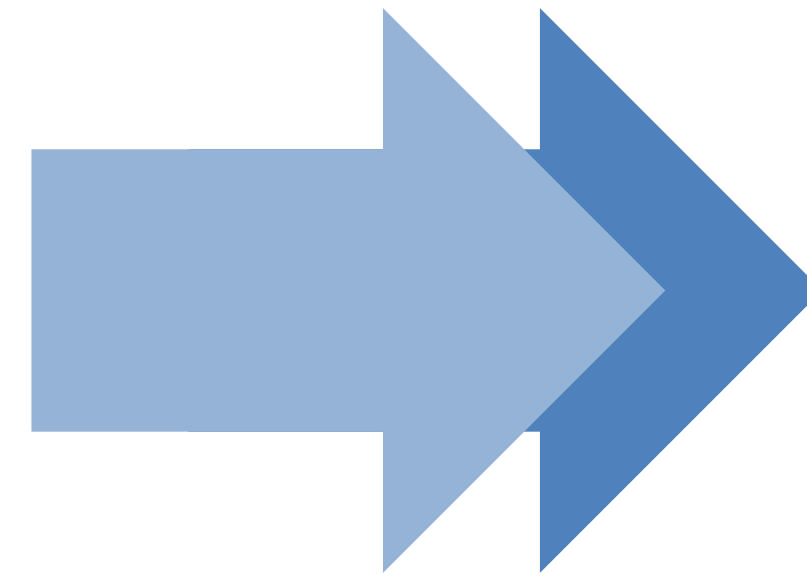
The Enterprise Stewardship Collaborative is a result of a shared desire across seemingly disparate organizational teams to fight low value care, improve quality, and reinvest financially in our care delivery systems.

Learning Objectives

1. Describe the value of creating an ESC to improve the value of care.
2. Outline key strategies that can be used when creating a stewardship program.

Key Elements of Success

Sponsored by the F&MCW Enterprise Chief Quality and Safety Officer, the Stewardship Collaborative designed an infrastructure to fight low value care. By leading from both a clinical and quality lens, the focus is on delivering excellent and efficient care with the financial gains as a byproduct. Coupling this approach with the below elements allows for a singular vision for decentralized execution and shared successes.



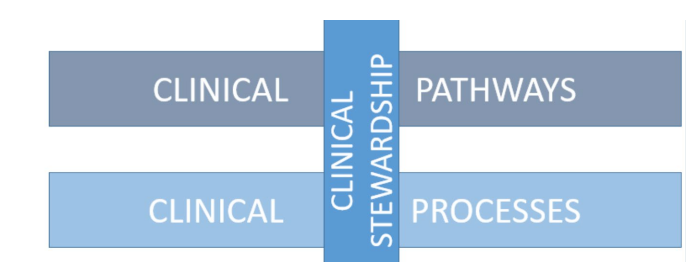
Stewardship Team	# Initiatives	FY24 Initiative Progress
ANTIMICROBIAL	4	<div style="width: 25%; background-color: green;"></div>
ANTITHROMBOTIC	4	
BLOOD	4	
LAB	4	
PAIN	3	
P&T	7	
RADIOLOGY	4	
SUPPLY CHAIN	6	
TOTAL	36	\$11.3M in Savings

In Lab, the Vizient CDB was used to look at the median BMP/CMP or CBC ordered per encounter within each cohort. This drove work to implement a daily lab OPA where clinicians receive clinical decision support around lab stability (per inputted parameters) to help guide discontinuation of daily labs.

While many efforts in supply chain focus on being a good steward of resources, only select projects that heavily aligned with clinical decision making were part of the supply chain stewardship effort. For example a key project in FY24 and FY25 is OR Preference Card Optimization.

Key Takeaways

- It is essential to consider both clinical outcome and financial goals (which often go hand in hand).
- The Collaborative is gaining momentum: 40 projects are slotted for FY25



Contact Information: jkolinski@mcw.edu; samuel.zielke@froedtert.com