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Technology and Changing Culture Intensify Focus On Hospital-Acquired Conditions







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### **Learning Objectives**

- Discuss how to create a culture of ownership where patient harm is unacceptable.
- Identify three benefits and three challenges of implementing an electronic hand hygiene monitoring system.
- Describe how to develop a thermal imaging protocol in your organization.







### Technology and Changing Culture Intensify Focus On Hospital-Acquired Conditions

# The Ohio State University Wexner Medical Center



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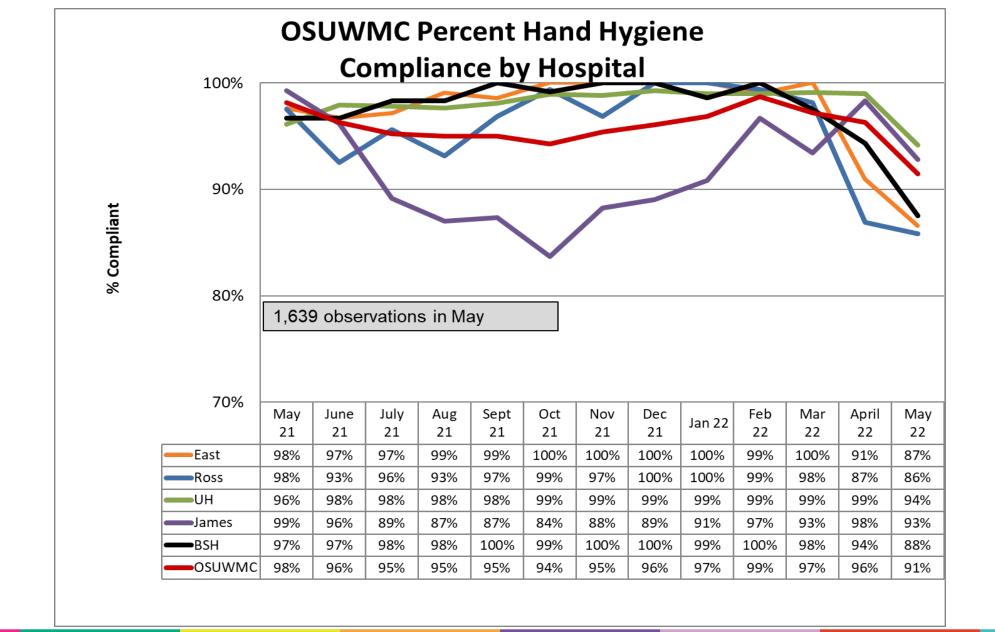
# Implementation of an Electronic Hand Hygiene Monitoring System

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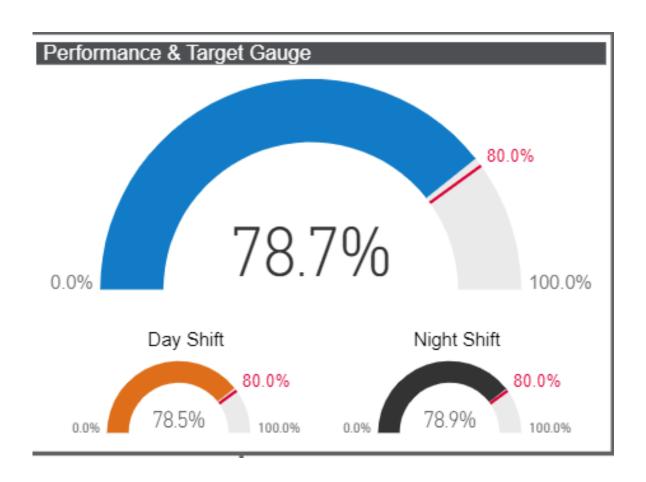
The Ohio State University Wexner Medical Center, Columbus, OH





### **Benefits**

- More data
- Includes all staff involved in the chain of transmission
- Real time feedback
- Data accessibility
- Impact on patient & staff safety



Total Events 22,909,793

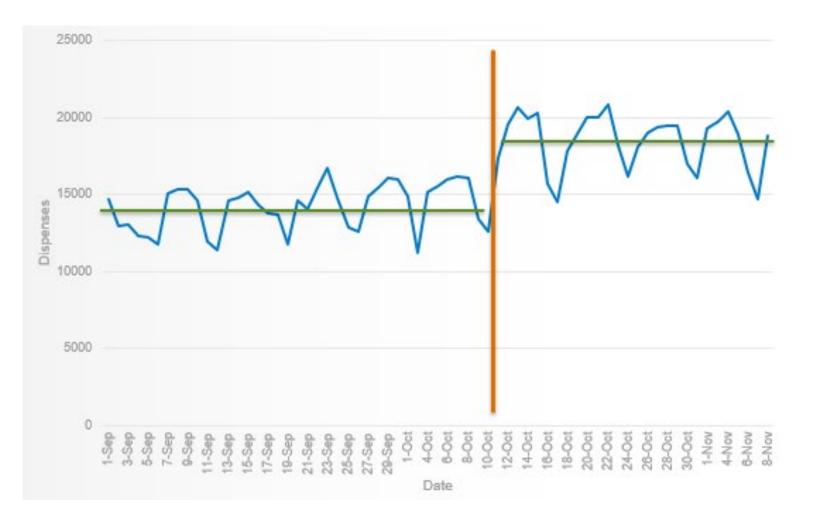
3,181,275

Compliant

2,502,543

Non-Compliant

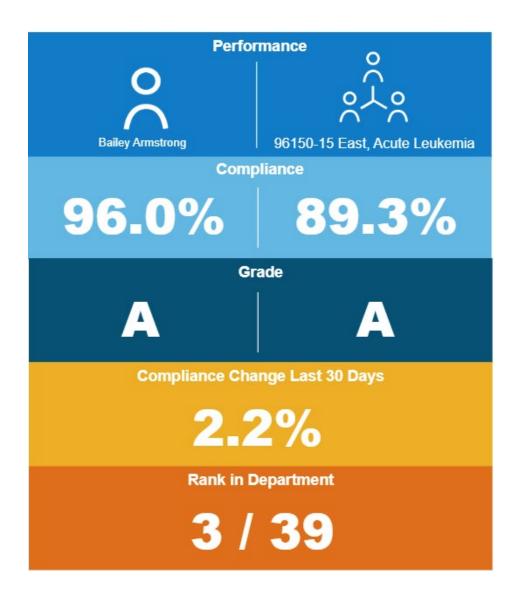
678,732



- Badge Distribution Date: 10/11/2021
- Baseline Dispenses: 14174
   Dispenses per Day
- Post Install Dispenses: 18448
   Dispenses per day
- Post Install Compliance: 83%
- Baseline Compliance: 63%

### Challenges

- Building trust
- Not all workflows are the same
- Ongoing maintenance
- Alarm fatigue
- Accountability



# SSM Health Saint Louis University Hospital

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# Reducing Catheter Associated Urinary Tract Infections (CAUTI): Changing a Mindset, Changing a Culture

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# Plane Crash v. Car Accident – Preventable v. Inevitable Mindset



- How do we create a culture where patient harm is unacceptable? Not "just the cost of doing business."
- This culture starts with leadership presence and commitment, let's make our own pilot's checklist for CAUTI!



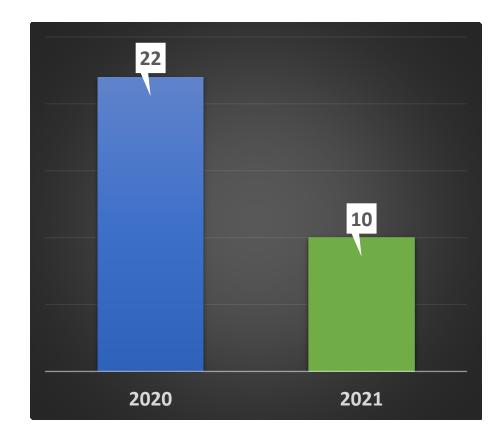
### SSM Health Saint Louis University Hospital "Pilots Checklist"

#### **CAUTI & CLABSI Bundle Validation Leader Checklist**

| Plan                                          | Date:                    | Day of Week:                                                 | Shift:                              |                                     |                                                                                                                               |
|-----------------------------------------------|--------------------------|--------------------------------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|
| Foley Catheters:                              |                          |                                                              |                                     | Nurse to Nurse Communication        | Bedside Shift Report Leader Observation (Mgr/Director observes all elements reviewed)                                         |
| Rm Numbers & Daysin Place                     |                          |                                                              |                                     | Foley Catheter Bundle Validation:   | Discuss and Verify in EHR                                                                                                     |
| Central Lines:<br>Rm Numbers & Type of Line   | 1                        |                                                              |                                     | Nurse to Nurse Bundle Validation to | Reason for Foley (Can another method be used?)                                                                                |
|                                               |                          |                                                              |                                     | occur during shift report           | Catheter care performed                                                                                                       |
| Roles                                         | Who is Roundi            | ng?                                                          |                                     |                                     | Observe at Bedside:                                                                                                           |
| Director                                      |                          |                                                              |                                     |                                     | No dependent loops or kinks in catheter tubing                                                                                |
| Manager                                       |                          |                                                              |                                     |                                     | Urinary catheter secured to patient                                                                                           |
| Current Status Update                         | What do we already know? |                                                              |                                     |                                     | Drainage bag hung on bed and not touching floor                                                                               |
| Foleys at risk (BM, > 48 hrs, etc.)           | Do we know th            | ne initial reason for the order?                             |                                     |                                     | Red seal present and intact (If not why?)                                                                                     |
|                                               | Is the utilizatio        | n of the line the best option too                            | day, and does it match the ord      | ļi.                                 |                                                                                                                               |
| Central Lines at risk                         | Are there any            | alternatives for the line?                                   |                                     |                                     | Discuss and Verify in EHR:                                                                                                    |
| Other:                                        |                          |                                                              |                                     | Central Line Bundle Validation:     | Shift assessment of necessity of CVC (Can we use a Midline? Peripheral lines out?)                                            |
|                                               |                          |                                                              | Nurse to Nurse Bundle Validation to | CHG treatment performed daily.      |                                                                                                                               |
| Unit Environment                              | Physical Engire          | occur during shift report hysical Environment Considerations |                                     |                                     | Observe at Bedside:                                                                                                           |
|                                               | -                        |                                                              |                                     |                                     |                                                                                                                               |
| Unit Staffing:<br>Charge Nurse in assignment? | Staffing Ratio:          | Agency #:                                                    | Orientee #:                         |                                     | Scrub the hub for at least 5 seconds before accessing catheter hubsCheck central line dressing changed within the last 7 days |
| Other                                         |                          |                                                              |                                     |                                     | Dressing dated & initialed                                                                                                    |
|                                               | 1                        |                                                              |                                     |                                     | Curos Cap present on all ports.                                                                                               |
|                                               |                          |                                                              |                                     |                                     |                                                                                                                               |

# CAUTIS at SSM Health Saint Louis University Hospital

- Reduced CAUTIs by 12 events (2020 compared to 2021)
- 54.4% reduction in 1 year
- Hospital estimated savings of \$165,516 (\$13,793/case)
- Reduced Length of Stay by an estimated 36 days
- Reduced excess mortality from 0.79 (2020) to 0.36 (2021)



### Northwestern Medicine





# Under Pressure: Utilizing Technology to Accurately Identify Deep Tissue Injuries

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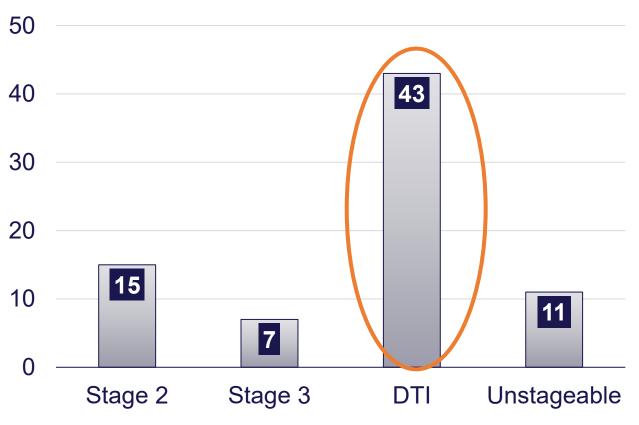
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## Deep Tissue Injuries (DTIs) Accounted for 57% of Total Pressure Injuries

#### **Total HAPIs for 2020**



- Team committed to reducing pressure injuries in 2018
- Started to see a shift towards DTIs
- Difficult to identify and diagnose

## Thermal Imaging is an Evidence Based Way of Identifying Skin Changes

### Thermal imaging may show

1. Evidence of cyanosis or erythema that can be used to diagnose deep tissue pressure injuries (DTPI) and/or

2. Lack of evidence to support the diagnosis of DTPI



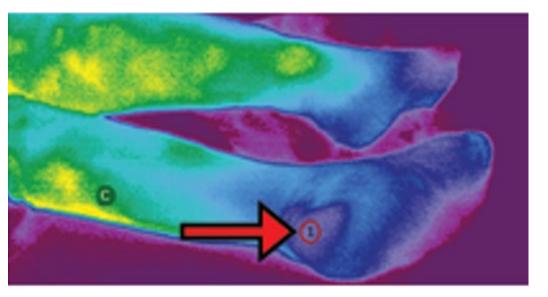


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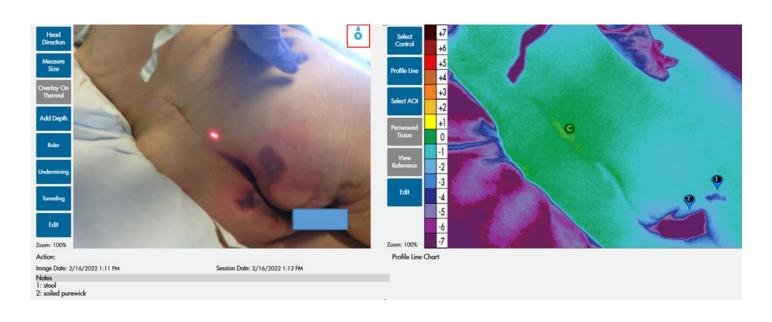
### **Thermal Imaging Process**



- Protocol based on two opportunities for better identification of skin breakdown
  - Admission scanning on high-risk ICU patients
  - Evaluation of skin breakdown by wound experts to determine if actual deep tissue injury or some other condition was present (Rule In vs. Rule Out)

### 50 "Saves" to Date!

## Conclusion: Challenge was not an increase in DTIs but accurately identifying DTIs



#### **Total DTIs Over Time**

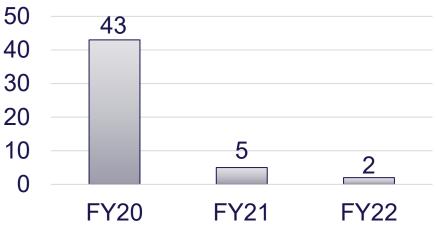


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### Panel Discussion





### **Lessons Learned**

- Trust but validate
- Use the principal of 5 whys to identify root cause
- Apply a sense of urgency to hospital acquired conditions
- Anticipate and plan for additional workload
- Gain buy-in from key stakeholders prior to implementation
- Create a single source of truth, track and celebrate improvements
- Over communicate, provide a consistent message

### **Key Takeaways**

- Use technology to reinvest in basic patient safety and patient care measures
- Culture change and driving improvement involves a whole team approach
- Creating a culture of ownership is the foundation of sustainable change and improvement

### **Questions?**

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